The Board of Governors for Truman State University met on Saturday, April 14, 2007, on the University campus in Kirksville, Missouri. The meeting was held in the Conference Room of the Student Union, and the open session of the meeting was called to order shortly after 12:45 p.m. by the Chair of the Board of Governors, Randa Rawlins.

A quorum was present with six voting members in attendance: Sarah Burkmper, Thomas R. Jayne, Wilma Maddox, Randa Rawlins, Michael T. Schwend and Mark S. Wasinger. Ms. Rawlins noted that G. Ruth Mach was absent from the meeting. The absence of Dr. Mach was recorded as excused.

Also in attendance for the meeting were all three of the non-voting members: Emily S. Kiddoo, the student representative, and Matthew C. Barnes and Peter T. Ewell, the two out-of-state members.

Call to Order
Ms. Rawlins opened the meeting by extending a welcome to all in attendance. Ms. Rawlins noted that Matthew W. Potter, voting member designate, was in attendance for the meeting. On March 22, 2007, Governor Matt Blunt appointed Mr. Potter to replace Michael T. Schwend on the Truman State University Board of Governors for a term ending January 1, 2013. In addition, on April 13, 2007, Governor Blunt appointed Cheryl J. Cozette to replace G. Ruth Mach on the Truman State University Board of Governors for a term ending January 1, 2012. Mr. Potter and Ms. Cozette will take office as members of the Board upon their confirmation by the Missouri Senate.

Recognition of 2006 Board President
This item was postponed due to the absence of Dr. Mach.

Recognition of National Champion in 550-yard Freestyle
Mr. Jayne moved the adoption of the following resolution:

WHEREAS, the Truman State University Board of Governors desires to recognize students whenever they attain excellence in nationally competitive activities; and

WHEREAS, Molly Polette, a junior health science major from Wildwood, Missouri, won a national championship in the 500-yard freestyle event at the 2007 NCAA Division II National Swimming and Diving Championship Meet; and

WHEREAS, Molly Polette attained four additional all-American swimming titles at the national meet by scoring third place in the 1650-yard freestyle, fourth place in the 1000-yard freestyle, sixth place in the 200-yard freestyle, and sixth place in the 800-yard freestyle relay; and

WHEREAS, Molly Polette earned two other national championships in the 800-yard freestyle relays in 2005 and 2006;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Truman State University hereby expresses its great appreciation and commendation to Molly Polette for representing Truman in such an exemplary fashion; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Molly Polette as a tangible expression of the Board’s appreciation and felicitation.
The motion was seconded by Ms. Maddox and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted. A framed copy of the resolution was presented to Molly Polette.

Recognition of National Champion in Broadcast Journalism
Ms. Burkemper moved the adoption of the following resolution:

WHEREAS, the Truman State University Board of Governors desires to recognize students whenever they attain excellence in nationally competitive activities; and

WHEREAS, Truman’s Forensic Union has built a national reputation for student success under the able leadership of Dr. Kevin Minch, Associate Professor of Communication and Director of Forensics; and

WHEREAS, senior Stefani Wittenauer, a double major in communication and political science, attained a first for a Truman student by winning the National Championship in Broadcast Journalism at the 45th National Tournament of Pi Kappa Delta, America’s largest comprehensive forensic league and honor society; and

WHEREAS, Stefani Wittenauer was recognized with the Academic All American Award by the National Parliamentary Debate Association for her success in debate, academics, extracurricular activities, and community service;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Truman State University hereby expresses its great appreciation and commendation to Stefani Wittenauer for her exemplary accomplishments which have brought honor and dignity to this institution and to its students, faculty, staff, and alumni; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to her as a tangible expression of appreciation and felicitation.

The motion was seconded by Mr. Wasinger and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted. Ms. Rawlins noted that Stefani Wittenauer was in Cambridge, Massachusetts, attending an admitted student weekend at Harvard Law School.

Minutes for Open Session of Meeting on February 17, 2007
Ms. Burkemper moved the adoption of the following resolution:

BE IT RESOLVED that the minutes for the open session of the meeting on February 17, 2007, be approved.

The motion was seconded by Mr. Jayne and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted.

Board of Governors Website
Ms. Rawlins then noted the recently established Board of Governors website where Board meeting agendas and materials will be posted, along with minutes from past Board meetings as they are approved. Ms. Rawlins noted that the upcoming agendas and materials are tentative, but the staff will do its best to keep the site as up to date as possible. The address for the Board of Governors website is http://governors.truman.edu/.
President’s Report
The President of the University, Barbara Dixon, provided a report on several items of current interest. President Dixon provided a legislative update and gave a report on academic reorganization.

AGB 2007 National Conference on Trusteeship
Ms. Rawlins, Ms. Kiddoo and President Dixon provided a report on their attendance at the Association of Governing Boards of Universities and Colleges 2007 National Conference on Trusteeship.

Academic Affairs Report
The Vice President for Academic Affairs, Garry Gordon, was joined by Dr. Jason Miller, Associate Professor of Mathematics, who provided a report on the Science, Technology, Engineering and Mathematics Talent Expansion Program (STEP) and Truman’s Mathematical Biology program. It was noted that both programs are made possible by generous grants from the National Science Foundation that together total $3 million. The goal of the Next STEP program is to increase the number of baccalaureate degrees awarded by Truman in science, technology, engineering, and mathematics (STEM) areas. The goal of the Mathematical Biology program is to train undergraduates in mathematics or biology to do interdisciplinary work in this area of growing economic and academic importance. Both programs use high-quality, faculty mentored undergraduate research experiences to achieve their goals. Dr. Miller serves as director of both programs.

Faculty Senate Report
Dr. Dana Delaware, President of the Faculty Senate and Professor of Chemistry, and Dr. Susan LaGrassa, President Pro Tempore of Faculty Senate and Associate Professor of Mathematics, provided a report on several items of current interest dealing with Faculty Senate.

Student Affairs Report
The Dean of Student Affairs, Lou Ann Gilchrist, was joined by Bertha Thomas, Assistant Dean of Multicultural Affairs, who provided a report on services and programming for students of color.

Enrollment Management Report
The Associate Vice President for Enrollment Management, John Fraire, provided a report on Truman’s enrollment and the status of the University’s enrollment management activities.

Advancement Report
The Board reviewed an update on advancement activities.

Financial Report
The Controller, Judy Mullins, reviewed financial reports of the University, which included a review as of March 31, 2007, of education and general revenues and expenditures and auxiliary system revenues and expenditures. Ms. Mullins also provided a review as of March 31, 2007, of the Truman State University Foundation revenues and expenditures.

External Audit Firm
Ms. Burkemer moved the adoption of the following resolution:

BE IT RESOLVED that the proposal of BKD-Springfield (Baird, Kurtz & Dobson), of Springfield, Missouri, to perform audit services for the year ending June 30, 2007, be approved and that the President of the University be authorized to execute an agreement with the firm; and

BE IT RESOLVED that the proposal of BKD-Springfield to provide an evaluation of the internal controls over the University’s information technology operations
based on Security Best Practices be approved and that the President of the University be authorized to execute an agreement with the firm; and

BE IT FURTHER RESOLVED that a copy of the proposal be attached to the minutes as an exhibit.

The motion was seconded by Mr. Jayne and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted, and the Secretary designated a copy of the document as Exhibit A.

Truman Radio Upgrade to High Definition
Ms. Burkemper moved the adoption of the following resolution:

WHEREAS, a ballot-by-mail/fax was utilized in regard to a proposal for a Truman radio upgrade to high definition; and

WHEREAS, the Board has utilized ballots-by-mail/fax in the past to address items of business which needed action before the next scheduled meeting;

NOW, THEREFORE, BE IT RESOLVED that the following action, as approved by a majority vote of the Board per a ballot-by-mail/fax on March 13, 2007, be ratified and confirmed:

BE IT RESOLVED that the President of the University be authorized to proceed with the proposal to upgrade KKTR and KTRM radio stations to full high definition operation, pursuant to the University’s standard procurement procedures and the submission of a grant proposal to the Corporation for Public Broadcasting, which may result in a partial reimbursement of one-time expenditures.

The motion was seconded by Mr. Jayne and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted.

Construction Projects Report
The Board reviewed a status report on construction projects previously approved by the Board.

Auxiliary Facilities Update
President Dixon provided an update on the Auxiliary Facilities Initiative.

Construction Projects
Mr. Jayne moved the adoption of the following resolution:

BE IT RESOLVED that the description and budgeted amounts for the following construction projects be approved:

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Renovations to Blanton/Nason/Brewer Halls</td>
<td>$7,700,000</td>
</tr>
<tr>
<td>Violette Hall Attic Insulation Replacement</td>
<td>$55,000</td>
</tr>
</tbody>
</table>
Baldwin Auditorium Seating and Flooring Renovation $170,000
Regional Professional Development Center Building Renovation $100,000

BE IT FURTHER RESOLVED that the President of the University, or her designee, be authorized to proceed with bidding the projects and accepting the lowest and best bids for the projects; and

BE IT FURTHER RESOLVED that descriptions of the projects, as reviewed at the meeting, be attached to the minutes as an exhibit.

The motion was seconded by Ms. Maddox and carried by a unanimous vote of 5 to 0. Ms. Rawlins then declared the motion to be duly adopted, and the Secretary designated a copy of the document as Exhibit B.

Interior Design Services
Ms. Burkemper moved the adoption of the following resolution:

WHEREAS, Truman State University currently has numerous construction and renovation projects underway and planned which require interior design and furniture expertise; and

WHEREAS, it is cost effective to utilize an interior design firm to provide needed services;

NOW, THEREFORE, BE IT RESOLVED that the President of the University, or her designee, be authorized to select a firm to provide interior design services as needed.

The motion was seconded by Mr. Jayne and carried by a vote of 5 to 1, with Ms. Burkemper, Mr. Jayne, Ms. Maddox, Ms. Rawlins and Mr. Wasinger voting aye and with Mr. Schwend voting nay. Ms. Rawlins then declared the motion to be duly adopted.

Academic Calendar
Ms. Burkemper moved the adoption of the following resolution:

BE IT RESOLVED that the proposed Academic Calendar for May Interim 2008 through Summer 2009 be approved; and

BE IT FURTHER RESOLVED that a copy of the calendar be attached to the minutes as an exhibit.

The motion was seconded by Ms. Maddox and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted, and the Secretary designated a copy of the document as Exhibit C.

Code of Policies of the Board of Governors – Academic Programs
Ms. Maddox moved the adoption of the following resolution:

BE IT RESOLVED that Section 5.010.2 of the Code of Policies of the Board of Governors of Truman State University entitled Academic Programs be amended by the addition of the following undergraduate programs:
Athletic Training, B.S.
Romance Language, B.A.

BE IT FURTHER RESOLVED that the adoption of such programs be subject to the approval of the Coordinating Board for Higher Education.

The motion was seconded by Ms. Burkemper and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted.

University Strategic Plan
The University Dean for Planning and Institutional Development, Dr. Michael A. McManis, and Vice President Garry Gordon provided a report on the University’s strategic plan. It is anticipated that the next strategic plan, Affirming the Promise: A Bridge to a Third Decade of Excellence in the Liberal Arts, FY 2008-2010, will be brought to the Board for its approval at the June 2007 meeting.

Mr. Barnes and Dr. Ewell left the meeting at approximately 4:30 p.m.

Enrollment Fees
Ms. Burkemper moved the adoption of the following resolution:

BE IT RESOLVED that the following enrollment fees for full-time students be approved, effective with the 2007 Fall Semester:

1) Undergraduate students who are enrolled in 12 or more, but less than 18, hours of academic credit for each semester:

   Missouri Students.................................................. $6,210 per academic year
   Out-of-State Students.................................................. $10,820 per academic year

2) Graduate students who are enrolled in 12 or more, but less than 15, hours of academic credit for each semester:

   Missouri Students.................................................. $6,720 per academic year
   Out-of-State Students.................................................. $11,460 per academic year

BE IT FURTHER RESOLVED that the designated fee for the Student Recreation Center included above be increased to $100 per full-time equivalent student for each semester; and

BE IT FURTHER RESOLVED that the designated fee for the Student Union included above be increased to $85 per full-time equivalent student for each semester; and

BE IT FURTHER RESOLVED that the following additional enrollment fees for students enrolled in 6 or more semester hours during the academic year be approved as follows:

1) A student activity fee of $68 per academic year ($34 per semester); and
2) A student government fee of $4 per academic year ($2 per semester); and
3) A student health fee of $50 per academic year ($25 per semester); and
BE IT FURTHER RESOLVED that the freshman orientation fee be $250 for freshman students during the fall semester, and a corresponding fee for freshman students participating in comparable orientation programs during other semesters, with each freshman student to pay such an orientation fee only a single time; and

BE IT FURTHER RESOLVED that the President of the University is authorized to establish summer school rates designed to enhance enrollment in such programs; and

BE IT FURTHER RESOLVED that the enrollment fees for part-time students, interim sessions, study abroad, professional development, on-line classes and the other enrollment fees, and miscellaneous charges not listed in this resolution, be established by the President of the University, based on the above fees and charges, in accordance with Sections 11.010 and 11.020 of the Code of Policies.

The motion was seconded by Mr. Jayne and carried by a vote of 5 to 1, with Ms. Burkemper, Mr. Jayne, Ms. Maddox, Ms. Rawlins and Mr. Wasinger voting aye and Mr. Schwend voting nay. Ms. Rawlins then declared the motion to be duly adopted.

Athletic Fee
Mr. Wasinger moved the adoption of the following resolution:

BE IT RESOLVED that an athletic fee of $100 per academic year ($50 per semester) for students enrolled in 6 or more semester hours be approved.

The motion was seconded by Ms. Burkemper and carried by a unanimous vote of 6 to 0. Ms. Rawlins then declared the motion to be duly adopted.

Mr. Schwend left the meeting at approximately 4:50 p.m.

Agenda Items for Future Meetings
President Dixon reviewed the agenda items currently scheduled for the next regular meeting of the Board of Governors.

Dates for Future Meetings
Ms. Burkemper moved the adoption of the following resolution:

BE IT RESOLVED that the next regular meeting of the Board of Governors be scheduled in conjunction with the planning retreat, which will be held on Friday and Saturday, June 15-16, 2007, on the University campus in Kirksville, with the meeting scheduled to begin at 1:30 p.m. on Friday and the retreat scheduled to begin at 8:00 a.m. on Saturday, with the understanding that the President may alter the starting time and/or place for the meeting by giving due notice of such change; and

BE IT FURTHER RESOLVED that other regular meetings of the Board during the next year be tentatively scheduled for the following dates:

Saturday, September 15, 2007;
Friday, October 26, 2007;
Saturday, December 1, 2007;
Saturday, February 2, 2008; and
Saturday, April 5, 2008.

The motion was seconded by Mr. Jayne and carried by a unanimous vote of 5 to 0. Ms. Rawlins then declared the motion to be duly adopted.

**Agenda Items for Closed Session**
Ms. Maddox moved the adoption of the following resolution:

BE IT RESOLVED that this meeting be continued in closed session, with closed records and closed votes as permitted by law, for consideration of the following items as authorized by Section 610.021, Revised Statutes of Missouri:

1) Approval of minutes for the closed session of the last meeting under Subsection 14 of the statute for “Records which are protected from disclosure by law”;

2) Individual personnel actions under Subsection 3 of the statute for “Hiring, firing, disciplining or promoting of particular employees by a public governmental body when personal information about the employee is discussed or recorded”;

3) Confidential communications with the General Counsel; and

BE IT FURTHER RESOLVED that if any business not covered by the stated reasons for the closed session is raised during the closed session, then this meeting shall be reopened to the public and an announcement about a resumption of the open session shall be made in the hallway outside of the meeting room.

The motion was seconded by Ms. Burkemper and carried by a unanimous vote of 5 to 0. Ms. Rawlins then declared the motion to be duly adopted.

The closed session of the meeting began shortly after 5:00 p.m.

I hereby certify that the foregoing minutes were approved by the Board of Governors on the 15th day of June, 2007.

Thomas R. Jayne
Secretary of the Board of Governors

Randa Rawlins
Chair of the Board of Governors
March 9, 2007

Audit Committee and Board of Governors
Truman State University
McClain Hall 105
100 E. Normal
Kirkville, MO 63501

We are pleased to confirm the arrangements of our engagement and the nature of the services we will provide to Truman State University.

ENGAGEMENT OBJECTIVES

We will audit the basic financial statements of Truman State University as of and for the year ended June 30, 2007, in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and U.S. Office of Management and Budget (OMB) Circular A-133, Audits of States, Local Governments and Nonprofit Organizations. In addition, we will audit the financial statements of the Recreational Facility Revenue Bond Fund and the Housing System Revenue Bond Fund in accordance with auditing standards generally accepted in the United States of America.

The objectives of our audits are:

✓ Expression of an opinion on the conformity of your financial statements, in all material respects, with accounting principles generally accepted in the United States of America.
✓ Issuance of a report on your compliance based on the audit of your financial statements.
✓ Issuance of a report on your internal control over financial reporting based on the audit of your financial statements.
✓ Expression of an opinion on your compliance, in all material respects, with the types of compliance requirements described in the U. S. Office of Management and Budget Circular A-133 Compliance Supplement that are applicable to each of your major federal award programs.
Audit Committee and Board of Governors  
March 9, 2007  
Page 2

✓ issuance of a report on your internal control over compliance based on the audit of your compliance with the types of compliance requirements that are applicable to each of your major federal award programs.

✓ Issuance of a report on your schedule of expenditures of federal awards.

OUR RESPONSIBILITIES

Auditing standards generally accepted in the United States of America, Government Auditing Standards and OMB Circular A-133 require that we plan and perform:

✓ The audit of the financial statements to obtain reasonable rather than absolute assurance about whether the financial statements are free of material misstatement, whether caused by error or fraud.

✓ The audit of compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement applicable to each major federal award program to obtain reasonable rather than absolute assurance about whether noncompliance having a direct and material effect on a major federal award program occurred.

Accordingly, a material misstatement or noncompliance having a direct and material effect may remain undetected.

Our audit of the financial statements is designed to detect misstatements and noncompliance that, in our judgment, could have a material effect on the financial statements taken as a whole. Consequently, our audit will not necessarily detect errors or fraud resulting in an immaterial misstatement of the financial statements.

Likewise, our audit of compliance with the types of compliance requirements applicable to each major federal award program is designed to detect noncompliance having a direct and material effect on a major program. Consequently, our audit will not necessarily detect noncompliance having an indirect and material or an immaterial effect on any program.

An audit also includes obtaining an understanding of internal control sufficient to plan the audit and to determine the nature, timing and extent of audit procedures to be performed. An audit is not designed to provide assurance on internal control over financial reporting or on internal control over compliance or to identify reportable conditions. However, we will communicate to you any matter that comes to our attention that we consider a material weakness or significant deficiency. Because of the limits in any internal control structure, errors, fraud, illegal acts or
instances of noncompliance may occur and not be detected. Also, in the future, procedures could become inadequate because of changes in conditions or deterioration in design or operation. Two or more people may also circumvent controls, or management may override the system. We are available to perform additional procedures with regard to fraud detection and prevention at your request, subject to completion of our normal engagement acceptance procedures. The actual terms and fees of such an engagement would be documented in a separate letter to be signed by you and BKD.

If, for any reason, we are unable to complete our audit of the financial statements or our audit of compliance with the types of compliance requirements applicable to each major federal award program or are unable to form or have not formed an opinion, we may decline to express an opinion or decline to issue a report as a result of this engagement. If we discover conditions that may prohibit us from issuing a standard report, we will notify you as well. In such circumstances, further arrangements may be necessary to continue our engagement.

YOUR RESPONSIBILITIES

To facilitate our audit, management is responsible for making all financial records documentation and other financial and compliance related information available to us. At the conclusion of our engagement, management will provide to us a letter acknowledging certain responsibilities outlined in this engagement letter and confirming:

- The availability of this information
- Certain representations made during the audits for all periods presented
- The effects of any uncorrected misstatements, if any, resulting from errors or fraud aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole

Management is responsible for fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, for adjusting the financial statements to correct material misstatements and for identifying and ensuring compliance with the laws, regulations, contracts and grants applicable to your activities including your federal award programs. Management is also responsible for establishing and maintaining effective internal control over financial reporting and compliance and setting the proper tone; creating and maintaining a culture of honesty and high ethical standards; and establishing
appropriate controls to prevent, deter and detect fraud, illegal acts and instances of noncompliance.

The results of our tests of compliance and internal control over financial reporting performed in connection with our audit of the financial statements may not fully meet the reasonable needs of report users. Management is responsible for obtaining audits, examinations, agreed-upon procedures or other engagements that satisfy relevant legal, regulatory or contractual requirements or fully meet other reasonable user needs.

OTHER SERVICES

We will provide you with the following nonattest services:

- Preparing a draft of the financial statements and related notes

In addition, we may perform other services for you not covered by this engagement letter. You agree to assume full responsibility for the substantive outcomes of the services described above and for any other services that we may provide, including any findings that may result. You also acknowledge that those services are adequate for your purposes and that you will establish and monitor the performance of those services to ensure that they meet management’s objectives. Any and all decisions involving management functions related to those services will be made by you, and you accept full responsibility for such decisions. We understand that you will designate a management-level individual to be responsible and accountable for overseeing the performance of those services, and that you will have determined this individual is qualified to conduct such oversight.

ENGAGEMENT FEES

Our fees will be based on time expended plus charges for travel, long-distance telephone, copies, etc. The fee for our services will be $69,187, which includes $6,525 for the Bond Fund audits and $6,302 for charges for travel, postage, long-distance telephone, copies, etc. We will issue progress billings during the course of our engagement and our statements are due when received.

Our fees are based upon the understanding that your personnel will be available to assist us. Assistance from your personnel is expected to include:

- Preparing audit schedules to support all significant balance sheet and certain other accounts,
• Responding to auditor inquiries,
• Preparing confirmation and other letters,
• Pulling selected invoices and other documents from files, and
• Helping to resolve any differences or exceptions noted.

We will provide you with a detailed list of assistance needed before the audit begins.

Our timely completion of the audit depends on your timely and accurate schedule and analyses preparation and on the availability of your personnel to provide other assistance. If there are inaccuracies or delays in preparing this material, or if we experience other assistance difficulties that add a significant amount of time to our work, our fees will increase.

Our engagement fee does not include any time for post-engagement consultation with your personnel or third parties, consent letters and related procedures for the use of our reports in offering documents, inquiries from regulators or testimony or deposition regarding any subpoena. Charges for such services will be billed separately.

Our fees may increase if our duties or responsibilities are increased by rule making of any regulatory body or new accounting or auditing standards. We will consult with you in the event any regulations or standards are issued that may impact our fees.

If our invoices for this or any other engagement you may have with BKD are not paid within 30 days, we may suspend or terminate our services for this or any other engagement. In the event our work is suspended or terminated as a result of nonpayment, you agree we will not be responsible for any consequences to you.

OTHER ENGAGEMENT MATTERS AND LIMITATIONS

Our workpapers and documentation retained in any form of media for this engagement are the property of BKD. We can be compelled to provide information under legal process. In addition, we may be requested by regulatory or enforcement bodies to make certain workpapers available to them pursuant to authority granted by law or regulation. You agree that we have no legal responsibility to you in the event we provide such documents or information.

You agree to indemnify and hold harmless BKD and its personnel from any claims, liabilities, costs and expenses relating to our services under this agreement attributable to false or
incomplete representations by management, except to the extent determined to have resulted from the intentional or deliberate misconduct of BKD personnel.

You agree that any dispute regarding this engagement will, prior to resorting to litigation, be submitted to mediation upon written request by either party. Both parties agree to try in good faith to settle the dispute in mediation. The American Arbitration Association will administer any such mediation in accordance with its Commercial Mediation Rules. The results of the mediation proceeding shall be binding only if each of us agrees to be bound. We will share any costs of mediation proceedings equally.

If any provision of this agreement is declared invalid or unenforceable, no other provision of this agreement is affected and all other provisions remain in full force and effect.

This engagement letter represents the entire agreement regarding the services described herein and supersedes all prior negotiations, proposals, representations or agreements, written or oral, regarding these services. It shall be binding on heirs, successors and assigns of you and BKD.

We may from time to time use third-party service providers in serving your account. We may share confidential information about you with these service providers, but remain committed to maintaining the confidentiality and security of your information. Accordingly, we maintain internal policies, procedures and safeguards to protect the confidentiality of your information. In addition, we will secure confidentiality agreements with all service providers to maintain the confidentiality of your information. In the event that we are unable to secure an appropriate confidentiality agreement, you will be asked to provide your consent prior to the sharing of your confidential information with the third-party service provider.

We will, at our discretion or upon your request, deliver financial statements or similar documents to you electronically via floppy disk, CD-ROM, e-mail or other mechanism. You recognize and accept the risk involved, particularly in e-mail delivery as the Internet is not necessarily a secure medium of communication as messages can be intercepted and read by those determined to do so.

You agree you will not modify these documents for internal use or for distribution to third parties. You also understand that we may on occasion send you documents marked as draft and understand that those are for your review purpose only, should not be distributed in any way and should be destroyed as soon as possible.

If you intend to include these financial statements and our report in an offering document at some future date, you agree to seek our permission to do so at that time. You agree to provide reasonable notice to allow sufficient time for us to perform certain additional procedures. Any
time you intend to publish or otherwise reproduce these financial statements and our report and make reference to our firm name in any manner in connection therewith, you agree to provide us with printers' proofs or masters for our review and approval before printing or other reproduction. You will also provide us with a copy of the final reproduced material for our approval before it is distributed. Our fees for such services are in addition to those discussed elsewhere in this letter.

You agree to notify us if you desire to place these financial statements or our report thereon on an electronic site, such as the World Wide Web. You recognize that we have no responsibility as auditors to review information contained in electronic sites.

BKD is a registered limited liability partnership under Missouri law. Under applicable professional standards, partners of BKD, LLP have the same responsibilities as do partners in a general accounting and consulting partnership with respect to conformance by themselves and other professionals in BKD with their professional and ethical obligations. However, unlike the partners in a general partnership, the partners in a registered limited liability partnership do not have individual civil liability, directly or indirectly, including by way of indemnification, contribution, assessment or otherwise, for any debts, obligations or liabilities of or chargeable to the registered limited liability partnership or each other, whether arising in tort, contract or otherwise.

If the above arrangements are acceptable to you, please sign the enclosed copy of this letter and return it to us.

BKD, LLP

BKD, LLP
The services and arrangements described in this letter are in accordance with our understanding and are acceptable to us.

TRUMAN STATE UNIVERSITY

BY ____________________________

(Name & Title)

DATE ____________________________
March 9, 2007

Ms. Judy Mullins
Truman State University
105 McClain Hall
100 E. Normal
Kirksville, MO 63501

We are pleased to confirm the arrangements of our engagement and the nature of the services we will provide to the following specified users: Truman State University.

OUR SERVICES AND THE RESPONSIBILITIES OF THE PARTIES

We will apply the procedures enumerated in the attachment to this letter to the Schedule of High School Class Rank Distribution for First-Time Freshmen and Schedule of ACT/SAT Test Score Distribution for First-Time Freshmen (Schedules) of Truman State University for the Fall Semester 2007, in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of the requested procedures is solely the responsibility of the parties to be specified in our report. Consequently, we make no representation regarding the sufficiency of the procedures for the purpose for which the report has been requested or for any other purpose.

Because we have not been engaged to conduct an examination, we will not express an opinion on the Schedules. In addition, we have no obligation to perform any procedures beyond those listed in the attachment to this letter.

Our engagement will not include a detailed examination of all transactions and cannot be relied upon to disclose misstatements that might exist due to error, fraud and illegal acts. However, we will inform you of any such matters, if material, that come to our attention.

It should be understood that the management of Truman State University is responsible for the proper recording of transactions and preparation of the Schedules. Management of Truman State University is also responsible for establishing and maintaining effective internal control over financial reporting and setting the proper tone; creating and maintaining a culture of honesty and high ethical standards; and establishing appropriate controls to prevent, deter and detect fraud and illegal acts. Management of Truman State University is also responsible for identifying and
ensuring compliance with laws and regulations applicable to its activities and for establishing and maintaining effective internal control over compliance.

We will submit a report summarizing the procedures performed and the results of those procedures. The report is intended solely for the information and use of Truman State University and is not intended to be and should not be used by anyone other than these specified parties.

If, for any reason, we are unable to complete our procedures, we may decline to issue a report as a result of this engagement.

OTHER SERVICES

We may perform other services for you not covered by this engagement letter. You agree to assume full responsibility for the substantive outcomes of those services, including any findings that may result. You also acknowledge that those services are adequate for your purposes and that you will establish and monitor the performance of those services to ensure that they meet management's objectives. Any and all decisions involving management functions related to those services will be made by you, and you accept full responsibility for such decisions. We understand that you will designate a management-level individual to be responsible and accountable for overseeing the performance of those services, and that you will have determined this individual is qualified to conduct such oversight.

ENGAGEMENT FEES

Our fees will be based on time expended plus charges for travel, long-distance telephone, copies, etc. We will issue progress billings during the course of our engagement, and our statements are due when received. We have agreed that the fee for this engagement will not exceed $2,814.

Our engagement fee does not include any time for post-engagement consultation with your personnel or third parties, inquiries from regulators or testimony or deposition regarding any subpoena. Charges for such services will be billed separately.

If our invoices for this or any other engagement you may have with BKD are not paid within 30 days, we may suspend or terminate our services for this or any other engagement. In the event our work is suspended or terminated as a result of nonpayment, you agree we will not be responsible for any consequences to you.
OTHER ENGAGEMENT MATTERS AND LIMITATIONS

Our workpapers and documentation retained in any form of media for this engagement are the property of BKD. We can be compelled to provide information under legal process. In addition, we may be requested by regulatory or enforcement bodies to make certain workpapers available to them pursuant to authority granted by law or regulation. You agree that we have no legal responsibility to you in the event we provide such documents or information.

You agree to indemnify and hold harmless BKD and its personnel from any claims, liabilities, costs, and expenses relating to our services under this agreement attributable to false or incomplete representations by management, except to the extent determined to have resulted from the intentional or deliberate misconduct of BKD personnel.

You agree that any dispute regarding this engagement will, prior to resorting to litigation, be submitted to mediation upon written request by either party. Both parties agree to try in good faith to settle the dispute in mediation. The American Arbitration Association will administer any such mediation in accordance with its Commercial Mediation Rules. The results of the mediation proceeding shall be binding only if each of us agrees to be bound. We will share any costs of mediation proceedings equally.

If any provision of this agreement is declared invalid or unenforceable, no other provision of this agreement is affected and all other provisions remain in full force and effect.

This engagement letter represents the entire agreement regarding the services described herein and supersedes all prior negotiations, proposals, representations or agreements, written or oral, regarding these services. It shall be binding on heirs, successors and assigns of you and BKD.

We may from time to time use third-party service providers in serving your account. We may share confidential information about you with these service providers, but remain committed to maintaining the confidentiality and security of your information. Accordingly, we maintain internal policies, procedures and safeguards to protect the confidentiality of your information. In addition, we will secure confidentiality agreements with all service providers to maintain the confidentiality of your information. In the event that we are unable to secure an appropriate confidentiality agreement, you will be asked to provide your consent prior to the sharing of your confidential information with the third-party service provider.

BKD is a registered limited liability partnership under Missouri law. Under applicable professional standards, partners of BKD, LLP have the same responsibilities as do partners in a general accounting and consulting partnership with respect to conformance by themselves and other professionals in BKD with their professional and ethical obligations. However, unlike the
partners in a general partnership, the partners in a registered limited liability partnership do not have individual civil liability, directly or indirectly, including by way of indemnification, contribution, assessment or otherwise, for any debts, obligations or liabilities of or chargeable to the registered limited liability partnership or each other, whether arising in tort, contract or otherwise.

We will be pleased to discuss this letter with you at any time and look forward to the opportunity of serving you. If the above arrangements are acceptable to you, please sign the enclosed copy of this letter and return it to us.

BKD, LLP

The services and arrangements described in this letter are in accordance with our understanding and are acceptable to us.

TRUMAN STATE UNIVERSITY

BY ____________________________
(Name & Title)

DATE __________________________
1. Obtain a detailed freshmen student selection report listing class ranks and ACT/SAT raw scores used to prepare the Schedule of High School Class Rank Distribution for First-Time Freshmen and Schedule of ACT/SAT Test Score Distribution for First-Time Freshmen (Schedules) for Fall Semester 2007.

2. From the report obtained in step 1:
   a. Randomly select 30 students and agree class rank per report to the application for admission or the high school transcript in the student files.
   b. Randomly select 30 students and agree ACT/SAT raw scores to the official high school transcript, ACT/SAT tape or ACT/SAT score provided by the high school counselor in student file.

3. Obtain a copy of the DHE-06-0 report sent to the Missouri Coordinating Board of Higher Education and agree the class rank distribution and ACT/SAT test score distribution included in the DHE-06-0 report to the information presented in the Schedules.
March 15, 2007

Ms. Judy Mullins, Controller
Truman State University
100 E. Normal
Kirksville, MO 63501

We appreciate the opportunity to assist Truman State University (the University) in its evaluation of general Information Technology (IT) controls. This letter confirms our understanding of your needs, outlines our approach to the engagement and provides a fee estimate.

OUR UNDERSTANDING OF YOUR NEEDS

The University is in the process of evaluating its internal control structure related to general computer Information Technology (IT) controls. As a component of that evaluation, you would like to engage BKD as an advisor to conduct a review of your general IT controls.

Based upon our discussions and our understanding of your needs, we believe you would benefit from an Information Technology Internal Controls Review.

OUR SERVICES AND RESPONSIBILITIES

We propose the following approach to address your needs:

✓ Scope

We will assist you in evaluating the internal controls over the University’s information technology operations, focusing on the areas and functions outlined in Attachment A. The scope of our services will focus on Security Best Practices.

✓ Our Approach

As a specific component of our audit process, we will perform procedures to evaluate the internal controls over your information technology (IT) systems. Our IT auditors will evaluate IT general and application controls, including:
• Organizational Controls
• Change Management Controls
• System Development Life Cycle
• Change Management
• Operations
• Vendor Management Controls
• Security Controls
• Contingency Planning

Our procedures for this engagement will consist of:

• Submission of a pre-visit questionnaire and document request list to IT management
• Assignment of BKD Risk Management & Technology resources based on responses of pre-visit questionnaire
• On-site inquiries of and discussions with management and other personnel
• Limited observations of your procedures and resulting records
• Reading certain of your documentation

Review and Reports

✓ Exit Meeting with Management and Other Personnel

At the conclusion of our on-site fieldwork, we will schedule an exit meeting with management and other personnel to discuss the preliminary findings.

✓ Draft Report

We will provide management with a draft report of our findings and recommendations.

✓ Final Report

Management will be provided the opportunity to submit management responses to our findings and recommendations, which will be included in the final report.

YOUR RESPONSIBILITIES

To facilitate this engagement, you are responsible for supplying us with all necessary information and for providing us access to information, personnel, systems and facilities to assist in performing our services. A list of information and assistance that you will need to provide will be provided to you prior to our visit.
Should we not have timely access to information, personnel, systems or facilities, our ability to perform the services outlined in this engagement may be impaired, which may result in higher final fees.

You agree to assume full responsibility for the outcome of the services described above, including any findings that may result. You also acknowledge that the services described above are adequate for your purposes and that you will establish and monitor the performance of those services to ensure that they meet management’s objectives. Any and all decisions involving management functions related to these services will be made by you, and you accept full responsibility for such decisions. We understand that you will designate an individual to be responsible and accountable for overseeing the performance of these services and that you will have determined this individual is qualified to conduct such oversight.

**ENGAGEMENT FEES**

Our fees will be based on time expended. We have estimated the amount of time required to complete this engagement at 68 hours, which includes two consultants on site for two days to conduct interviews and a data center walk-through, and expect our fee to be as follows:

IT Security Review: $13,000

Additional time will be billed at hourly rates of:

- Senior Managing Consultant $245
- Supervising Consultant $180

Charges for travel, postage, copies, long distance telephone, etc. will be in addition to the above professional fees.

We will issue progress billings during the course of our engagement, and our invoices are due within 15 days. You agree to notify us of any dispute or discrepancy with respect to services or billed charges within 15 days of your receipt of the invoice. Notifications should be made to Mr. Tod Eastlake at 417 831-7283 or wteastlake@bkd.com.

Our engagement fee does not include any time for post-engagement consultation with your personnel or third parties, inquiries from regulators or testimony or deposition regarding any subpoena. Charges for such services will be billed separately.

If our invoices for this or any other engagement you may have with BKD are not paid when due, we may suspend or terminate our services for this or any other engagement. In the event our
work is suspended or terminated as a result of nonpayment, you agree we will not be responsible for any consequences to you.

The above fee estimate expires on May 31, 2007. If this engagement has not been executed by this date, please call your BKD Risk Management consultant to verify pricing, scope and other engagement matters.

**OTHER ENGAGEMENT MATTERS**

Because we have not been engaged to perform an audit, we will not express an opinion on the effectiveness of your internal controls over your IT systems or the degree of compliance with your policies and procedures or applicable laws and/or regulations.

We will not perform other procedures to determine whether your procedures were placed in operation or are operating effectively. The sufficiency of the requested procedures and the manner in which they will be performed are solely your responsibility. Consequently, we make no representation regarding the sufficiency of the procedures for the purpose for which they have been requested or for any other purpose.

This engagement is not designed to prevent or discover errors, misrepresentations, fraud or illegal acts, and you agree we have no such responsibility. It should be understood that management is responsible for the proper recording of transactions and establishing and maintaining effective internal control over your IT systems.

We will submit a report summarizing the procedures we performed and the results of those procedures. The report is intended only to report recommendations with respect to the procedures performed and is solely for the use of management, auditors and examiners. It is not intended to be, and should not be, used by anyone else. We will not update our report for or disclose any event or circumstances after the date of our report.

Our procedures will be performed on a test basis and cannot be relied upon to detect all errors or violations of laws, regulations or Bank policy. Management is responsible for notifying us of changes in policies and procedures that may affect or necessitate a re-evaluation of compliance. In addition, management is responsible for advising us of any adverse communications with its regulators or other third parties, including its legal counsel, which may affect compliance with policies, procedures, laws or regulations.

We will use and rely on information furnished by you, your employees and representatives and on information available from generally recognized public sources. We are not responsible for the accuracy and completeness of the information and are not responsible to investigate or verify it.
We make no representation or warranty that our services will disclose all threats, vulnerabilities or system weaknesses. This engagement does not include any network vulnerability scanning or penetration testing.

Because of the limits in any internal control structure, errors, fraud, illegal acts or instances of noncompliance may occur and not be detected. Also, in the future, procedures could become inadequate because of changes in personnel, technology or other conditions or deterioration in system design or operation. Two or more people may also circumvent controls, or management may override the system.

Our services do not include interpretation of legal matters. You should seek the advice of legal counsel in such matters.

The employees of BKD are not, under any circumstances, your employees. Decisions regarding management of your business remain the responsibility of your personnel at all times.

We realize the engagement team assigned to this engagement will have a very important role within your organization. As you work with the BKD staff, you will understand the extensive training and resources that have been provided to them by our firm. Consequently, we ask that our clients respect the employment relationship that our staff has with our firm and to refrain from any employment offers. However, if you find it necessary to make an offer of employment and if it is accepted, during the term of this engagement and for a period of 18 months after BKD stops providing services, you agree that we will be paid a one-time employment fee equal to 100% of the employee’s highest annual salary. This fee will be payable prior to our staff person commencing employment with you.

We may from time to time, and depending on the circumstances, use third-party service providers in serving your account. We may share confidential information about you with these service providers, but remain committed to maintaining the confidentiality and security of your information. Accordingly, we maintain internal policies, procedures and safeguards to protect the confidentiality of your personal information. In addition, we will secure confidentiality agreements with all service providers to maintain the confidentiality of your information. In the event that we are unable to secure an appropriate confidentiality agreement, you will be asked to provide your consent prior to the sharing of your confidential information with the third-party service provider.

Our workpapers and documentation retained in any form of media for this engagement are the property of BKD and will be maintained in our offices. Our workpapers will be retained in accordance with our workpaper retention policies. We will provide you with copies of workpapers related to this engagement that you may reasonably request, or grant access to those workpapers to employees authorized by you, subject to our policies regarding access to workpapers by third parties.
We agree not to use or disclose nonpublic personal information of your customers or consumer information that is, or is derived from, a consumer report, other than for purposes of performing our engagement and represent to you that we have implemented appropriate measures to protect or properly dispose of that information. However, we can be compelled to provide information under legal process. In addition, we may be requested by regulatory or enforcement bodies to make certain workpapers available to them pursuant to authority granted by law or regulation. You agree that we have no legal responsibility to you in the event we provide such documents or information.

You agree that any dispute regarding this engagement will, prior to resorting to litigation, be submitted to mediation upon written request by either party. Both parties agree to try in good faith to settle the dispute in mediation. The American Arbitration Association will administer any such mediation in accordance with its Commercial Mediation Rules. The results of the mediation proceeding shall be binding only if each of us agrees to be bound. We will share any costs of mediation proceedings equally.

Either of us may terminate these services with 30 days’ advance notice. Both of us must agree, in writing, to any future modifications or extensions. If services are terminated, you agree to pay us for time expended to date plus charges for travel, postage, copies, long distance telephone, etc. incurred.

If any provision of this agreement is declared invalid or unenforceable, no other provision of this agreement is affected, and all other provisions remain in full force and effect.

This engagement letter represents the entire agreement regarding the services described herein and supersedes all prior negotiations, proposals, representations or agreements, written or oral, regarding these services. It shall be binding on heirs, successors and assigns of you and BKD.

BKD is a registered limited liability partnership under Missouri law. Under applicable professional standards, partners of BKD, LLP have the same responsibilities as do partners in a general accounting and consulting partnership with respect to conformance by themselves and other professionals in BKD with their professional and ethical obligations. However, unlike the partners in a general partnership, the partners in a registered limited liability partnership do not have individual civil liability, directly or indirectly, including by way of indemnification, contribution, assessment or otherwise, for any debts, obligations or liabilities of or chargeable to the registered limited liability partnership or each other, whether arising in tort, contract or otherwise.
Ms. Judy Mullins
March 15, 2007
Page 7

We will be pleased to discuss this letter with you and look forward to the opportunity of serving you. If you agree with the above terms, please sign the statement below and return the original of this letter to us.

BKD, LLP

The services and terms described in this letter are in accordance with our understanding and are acceptable to us.

TRUMAN STATE UNIVERSITY

BY

(Name and Title)

DATE
Anticipated Scope of Information Technology
Internal Controls Review

The IT control review will be based upon security best practices. The review focused on the following areas. Descriptions of typical topics for review are included below:

A. Organizational Controls
   o Organizational structure
   o Segregation of duties
   o Strategic planning
   o Steering committee
   o Risk assessments
   o Information security program
   o Internal auditing
   o Confidentiality/system use agreements
   o Training program

B. Change Management Controls
   o Program change process
   o Testing
   o Documentation
   o Source code access

C. System Development Life Cycle
   o Application implementation process to include:
     • Analysis
     • Signoff
     • Testing
     • Education
     • Documentation

D. Operations
   o Operator/user instructions
   o Daily process
   o Physical access
   o Incident reporting

E. Vendor Management Controls
   o Access to systems by outside vendors
   o Approval process
   o Access
   o Monitoring
F. Security Controls
   o Physical security for data center
     ▪ Access controls
     ▪ Environmental controls
   o User access and password management
     ▪ Network
     ▪ Applications
   o Networks
     ▪ Patch management
     ▪ Virus detection and prevention
     ▪ Operating system controls
   o Firewalls
     ▪ Patch management
     ▪ Virus detection and prevention
     ▪ Intrusion detection

G. Contingency Planning
   o Business continuity
   o Disaster recovery
   o Backup procedures
Board of Governors

EXHIBIT B
April 14, 2007

Project Name
Renovations to Blanton/Nason/Brewer Halls

Project Budget
$7,700,000

Although the facility appears to be one large structure, it is the result of two construction projects. Blanton and Nason Halls were completed in 1949, with Brewer Hall added in 1958-59. The buildings are currently connected by breezeways and can house approximately 377 students.

Because the buildings are structurally sound, and have been updated in the past, most of this renovation project will focus on interior and life-safety upgrades. Specifically, the project includes the following:

- Addition of two elevators, utilizing the current breezeways, to provide accessibility and improve access to all floors;
- Interior floor modifications to meet accessibility requirements;
- Fire sprinkler system and upgrade of fire alarms;
- Upgrade of heating system and addition of air conditioning in rooms; and
- Conversion of existing office space in Brewer basement to house Residential Living and Residential College offices.

The exterior appearance will remain basically unchanged and the courtyard with its large trees will not be impacted by the project.

This project is being designed by Mackey Mitchell, the architectural firm that handled the West Campus Suites and the Student Union Building projects.

The current plan is to begin asbestos abatement in mid-May with construction in July 2007 and completion for utilization in August, 2008. Funds are provided from the second auxiliary bond issue ($5,226,000) and local auxiliary funds ($2,474,000).
Project Name          Project Budget
Violette Hall Attic Insulation Replacement  $55,000

The existing fiberglass insulation inside the Violette Hall attic, below the sloped roof deck, is falling apart. The insulation is original to the building and it has a paper facing that has become very brittle, causing much of it to come loose and fall down. The situation has reduced the energy efficiency of the building. This project removes all existing insulation, replaces it with new insulation and provides a new, very durable, propylene vapor barrier covering.

Funding for this project is from local capital funds.
Project Name: Baldwin Auditorium Seating and Flooring Renovation

Project Budget: $170,000

The auditorium seating and flooring are badly deteriorated, resulting in a poor appearance. Seating fabric has worn through completely in many places, and the painted metal backs and seat bottoms are badly chipped and scratched. A significant portion of the floor tile is loose because the adhesive has become ineffective due to age. The carpet is also worn. The project includes removal and replacement of all floor tile and carpet. The seating will be renovated completely, including re-upholstery, repainting of metal backs and seat bottoms, and refinishing of wood arms.

Funding for this project is from the annual Parent's Council fundraising project ($75,000) combined with local capital funds providing the balance ($95,000).
**Project Name**  
Regional Professional Development Center Building Renovation  

**Project Budget**  
$100,000

The Regional Professional Development Center (RPDC) is funded through grants and contracts with the Department of Elementary and Secondary Education. A portion of the grants is designated for facilities and institutional overhead, and will be utilized for this project. In recent years the staff has more than doubled in size, and although it is useful to have the Center housed near the Education faculty, Violette Hall no longer has sufficient space for the program.

Plans call for updating the house which formerly housed the Child Development Center to meet this need. This will involve painting, carpeting, remodeling of restrooms, sidewalks and an update to the electrical and computer network in the building.

Funds for this project will come from indirect costs portion of the grants.
## ACADEMIC CALENDAR
### May Interim 2008 through Summer 2009

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>May Interim 2008</strong></td>
<td>(18 class days)</td>
</tr>
<tr>
<td>Interim Begins</td>
<td>Sat, May 10</td>
</tr>
<tr>
<td>Interim Ends</td>
<td>Sat, May 31</td>
</tr>
<tr>
<td><strong>Summer Semester 2008</strong></td>
<td>(49 class days)</td>
</tr>
<tr>
<td>Memorial Day (University Closed)</td>
<td>Mon, May 26</td>
</tr>
<tr>
<td>1st Five Week Graduate Classes Begin</td>
<td>Tues, May 27</td>
</tr>
<tr>
<td>Eight Week Summer Classes Begin</td>
<td>Mon, June 2</td>
</tr>
<tr>
<td>1st Five Week Graduate Classes End</td>
<td>Fri, June 27</td>
</tr>
<tr>
<td>2nd Five Week Graduate Classes Begin</td>
<td>Mon, June 30</td>
</tr>
<tr>
<td>Independence Day (University Closed)</td>
<td>Fri, July 4</td>
</tr>
<tr>
<td>Eight Week Summer Classes End</td>
<td>Fri, July 25</td>
</tr>
<tr>
<td>2nd Five Week Graduate Classes End</td>
<td>Fri, Aug 1</td>
</tr>
<tr>
<td>End of Summer Semester</td>
<td>Fri, Aug 1</td>
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<tr>
<td><strong>August Interim 2008</strong></td>
<td>(19 class days)</td>
</tr>
<tr>
<td>Begins</td>
<td>Sat, July 26</td>
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<tr>
<td>Ends</td>
<td>Sat, Aug 16</td>
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<tr>
<td><strong>Fall Semester 2008</strong></td>
<td>(69 class days)</td>
</tr>
<tr>
<td>Truman Week Begins</td>
<td>Mon, Aug 18</td>
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<tr>
<td>Classes Begin</td>
<td>Mon, Aug 25</td>
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<tr>
<td>Labor Day (University Closed)</td>
<td>Mon, Sep 1</td>
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<tr>
<td>Midterm Break</td>
<td>Thurs-Fri, Oct 9-10</td>
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<tr>
<td>First Block Classes End</td>
<td>Wed, Oct 15</td>
</tr>
<tr>
<td>Second Block Classes Begin</td>
<td>Thurs, Oct 16</td>
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<tr>
<td>Thanksgiving Break</td>
<td>Wed-Fri, Nov 26-28</td>
</tr>
<tr>
<td>Last Day of Classes</td>
<td>Fri, Dec 5</td>
</tr>
<tr>
<td>Finals Start</td>
<td>Mon, Dec 8</td>
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<tr>
<td>Reading Day</td>
<td>Wed, Dec 10</td>
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<tr>
<td>Finals End</td>
<td>Fri, Dec 12</td>
</tr>
<tr>
<td>Commencement</td>
<td>Sat, Dec 13  1:30 p.m.</td>
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<tr>
<td>Number of Class Days (Minutes of Class)</td>
<td>MWF 41 (2050 min)</td>
</tr>
<tr>
<td></td>
<td>TTh 28 (2100 min)</td>
</tr>
<tr>
<td><strong>Winter Interim 2008-2009</strong></td>
<td>(19 class days)</td>
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<td>Begins</td>
<td>Sat, Dec 13</td>
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<tr>
<td>Ends</td>
<td>Sat, Jan 10</td>
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<tr>
<td>Spring Semester 2009</td>
<td></td>
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<tr>
<td>Classes Begin</td>
<td>Mon, Jan 12</td>
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<tr>
<td>Martin Luther King, Jr. Holiday (University Closed)</td>
<td>Mon, Jan 19</td>
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<tr>
<td>University Conference</td>
<td>Thurs, Feb 19</td>
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<td>First Block Classes End</td>
<td>Tues, Mar 3</td>
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<tr>
<td>Second Block Classes Begin</td>
<td>Wed, Mar 4</td>
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<tr>
<td>Midterm Break</td>
<td>Mon-Fri, Mar 9-13</td>
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<td>Student Research Conference</td>
<td>Tue, Apr 7</td>
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<td>Spring Break</td>
<td>Mon, Apr 13</td>
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<tr>
<td>Last Day of Classes</td>
<td>Fri, May 1</td>
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<tr>
<td>Finals Start</td>
<td>Mon, May 4</td>
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<tr>
<td>Reading Day</td>
<td>Wed, May 6</td>
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<tr>
<td>Finals End</td>
<td>Fri, May 8</td>
</tr>
<tr>
<td>Commencement</td>
<td>Sat, May 9 2 p.m.</td>
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<table>
<thead>
<tr>
<th>Number of Class Days (Minutes of Class)</th>
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<td>MWF 43 (2150)</td>
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<tr>
<td>TTh 28 (2100)</td>
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<tr>
<td>Ends</td>
<td>Sat, May 30</td>
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<table>
<thead>
<tr>
<th>Summer Semester 2009</th>
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<tbody>
<tr>
<td>Memorial Day (University Closed)</td>
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<td>1st Five Week Graduate Classes Begin</td>
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<td>Fri, June 26</td>
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<tr>
<td>2nd Five Week Graduate Classes Begin</td>
<td>Mon, Jun 29</td>
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<tr>
<td>Independence Day Observed (University Closed)</td>
<td>Fri, July 3</td>
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<tr>
<td>Eight Week Summer Classes End</td>
<td>Fri, July 24</td>
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<tr>
<td>2nd Five Week Graduate Classes End</td>
<td>Fri, July 31</td>
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<tr>
<td>End of Summer Semester</td>
<td>Fri, July 31</td>
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